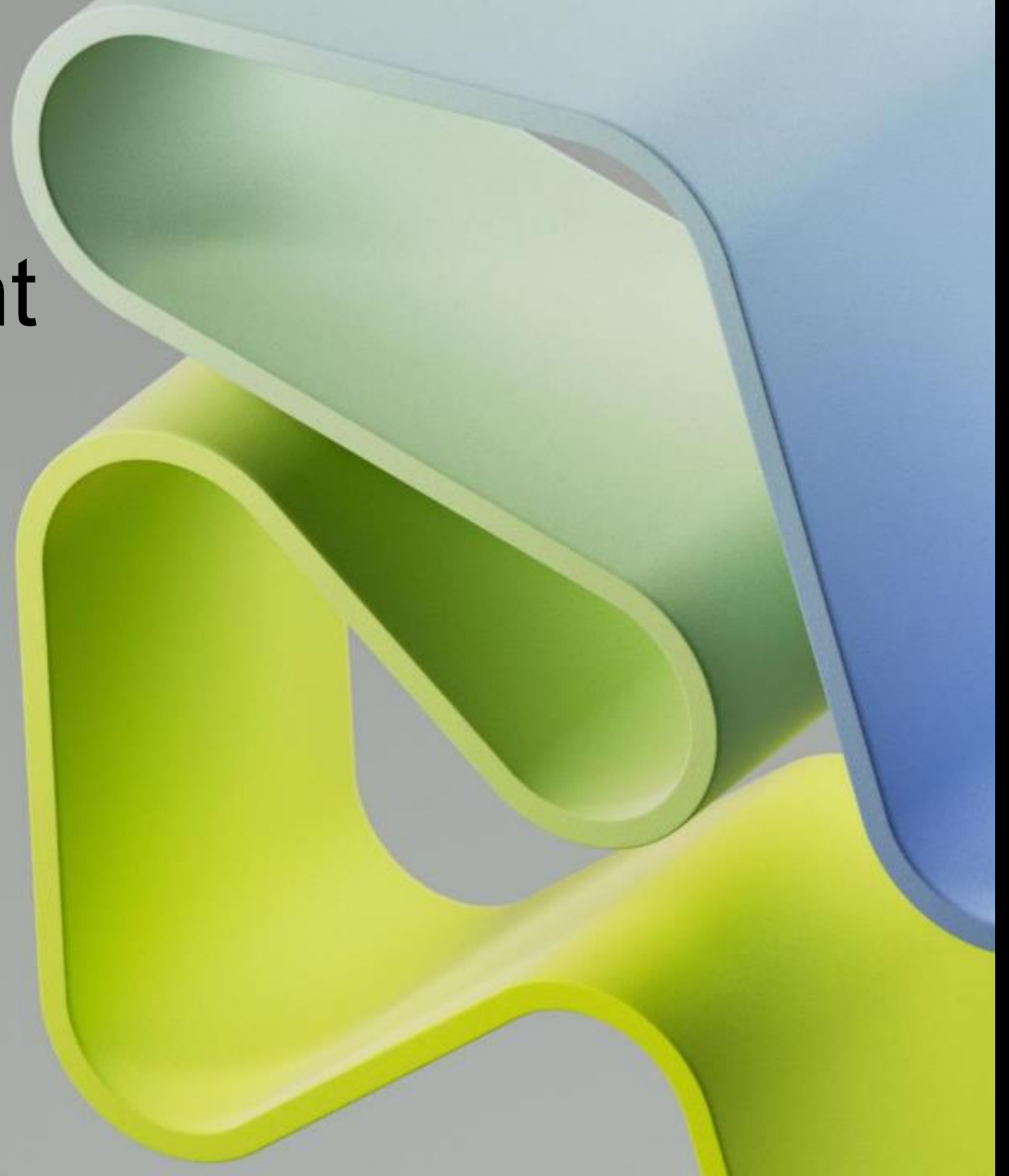


Norway in the spotlight - a burning platform

Anne Kj. Fahlvik
Executive director
Innovation and technologies

Seminar on Innovation Management
16 October 2025





Towards a new stage in Norway's science, technology and innovation system

1. Develop excellent academic communities;
2. Enhance competitiveness and innovation;
3. Tackle major societal challenges;
4. Improve the governance of the Norwegian national system of innovation.



OECDs Norway SWOT

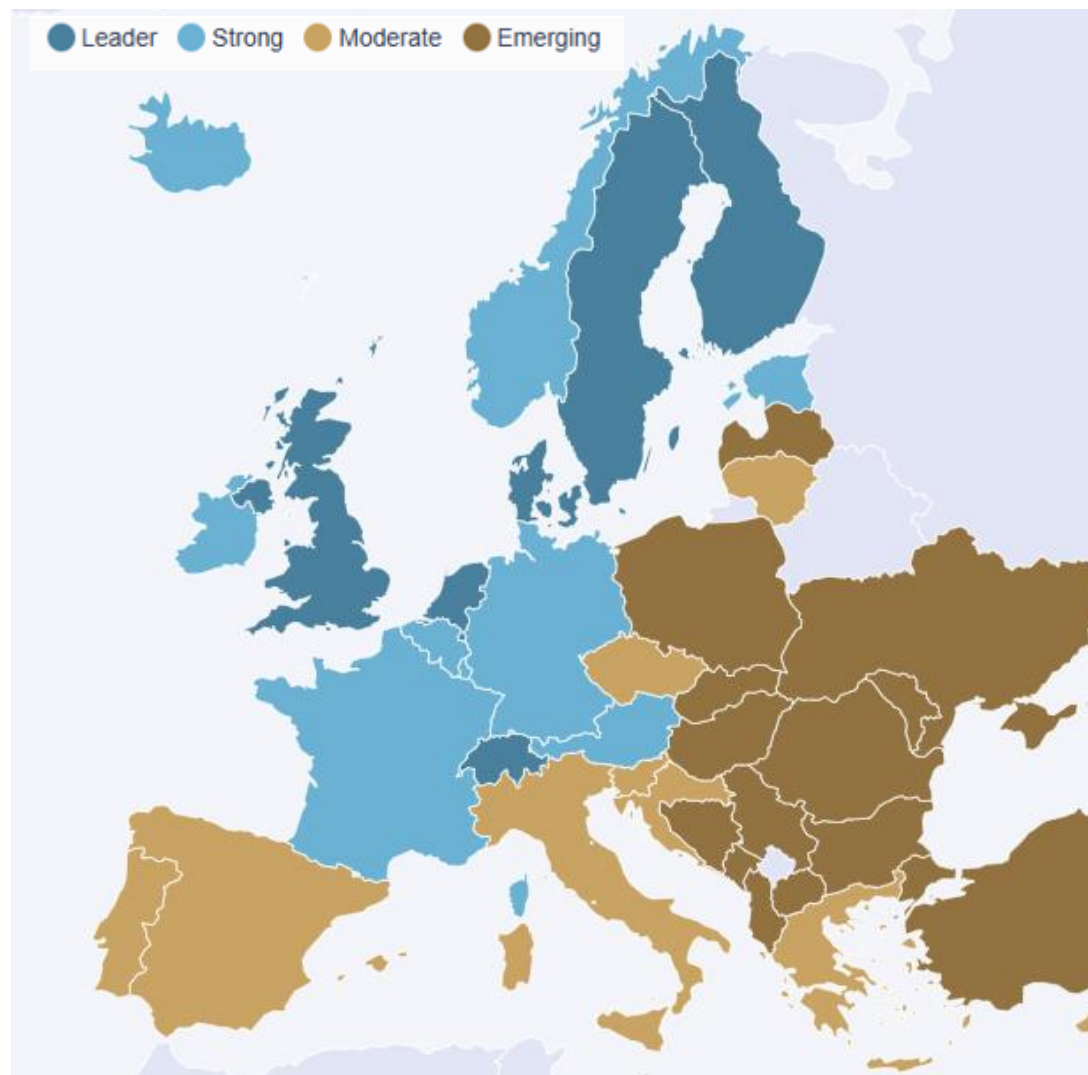
- competitiveness and innovation

- *Strengths:* resource bases industries
consensual R&D&I sector strategies
- *Weaknesses:* new industries, diversity
limited academic-industry collaboration
low private R&D investments
- *Opportunities:* public sector, public procurement,
private-public collaboration
- *Threats:* research institutes conditions





European innovation scoreboard 2025



Innovation Leaders



	Switzerland	157.4	▼ 1.6
	Sweden	155.5	▲ 2.0
	Denmark	152.0	▼ 4.9
	Netherlands	145.3	▼ 2.8
	United Kingdom	141.4	▲ 1.2
	Finland	141.1	▼ 3.7

Strong Innovators



	Ireland	138.6	▲ 4.1
	Belgium	138.1	▼ 0.9
	Norway	137.0	▼ 0.9
	Luxembourg	128.9	▲ 5.0
	Austria	128.3	▼ 4.0
	Iceland	126.3	▼ 0.1
	Germany	125.1	▼ 2.1
	France	122.3	▲ 1.7
	Estonia	118.0	▼ 1.2

Innovasjonsinnsats (Input)



#11. plass



Innovasjonsresultater (Output)



#26. plass



Institutions	Plass. 9	
Human capital & research	Plass. 22	
Infrastructure	Plass. 1	
Market sophistication	Plass. 21	
Business Sophistication	Plass. 20	



Knowledge & Technology outputs	Plass. 32	
Creative outputs	Plass. 22	



FT ranks BI as one of the
best business schools in
Europe

BI

World University Rankings
2026

=113rd

Arts and Humanities 2025

=60th

Medical and Health Sciences 2025

101-125th

126-150th

53rd

World University Rankings 2026

| Overall 65.2

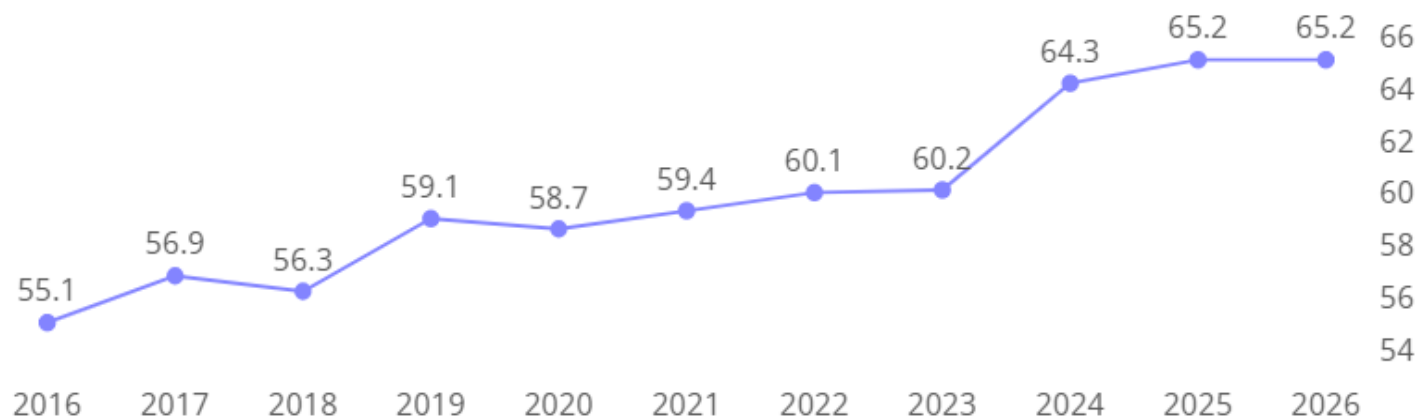
Teaching 47.8

Research Environment 52.5

Research Quality 90.3

Industry 75.2

International Outlook 76.5



Breakdown via year: [Overall](#)

Ranking positions 2016 to 2026 ^

2026
=113rd

2025
=116th

2024
127th

2023
126th

2022
=119th

2021
=127th

2020
=131st



Norway and Horizon Europe (per April 2025, aggregated)



€ 1,5 billion

to Norwegian
applicants

€ 9,0 billion

total budget of
projects with
Norwegian
participation



3,2 %

Norwegian
return rate
(goal: 2,8 %)



9 %

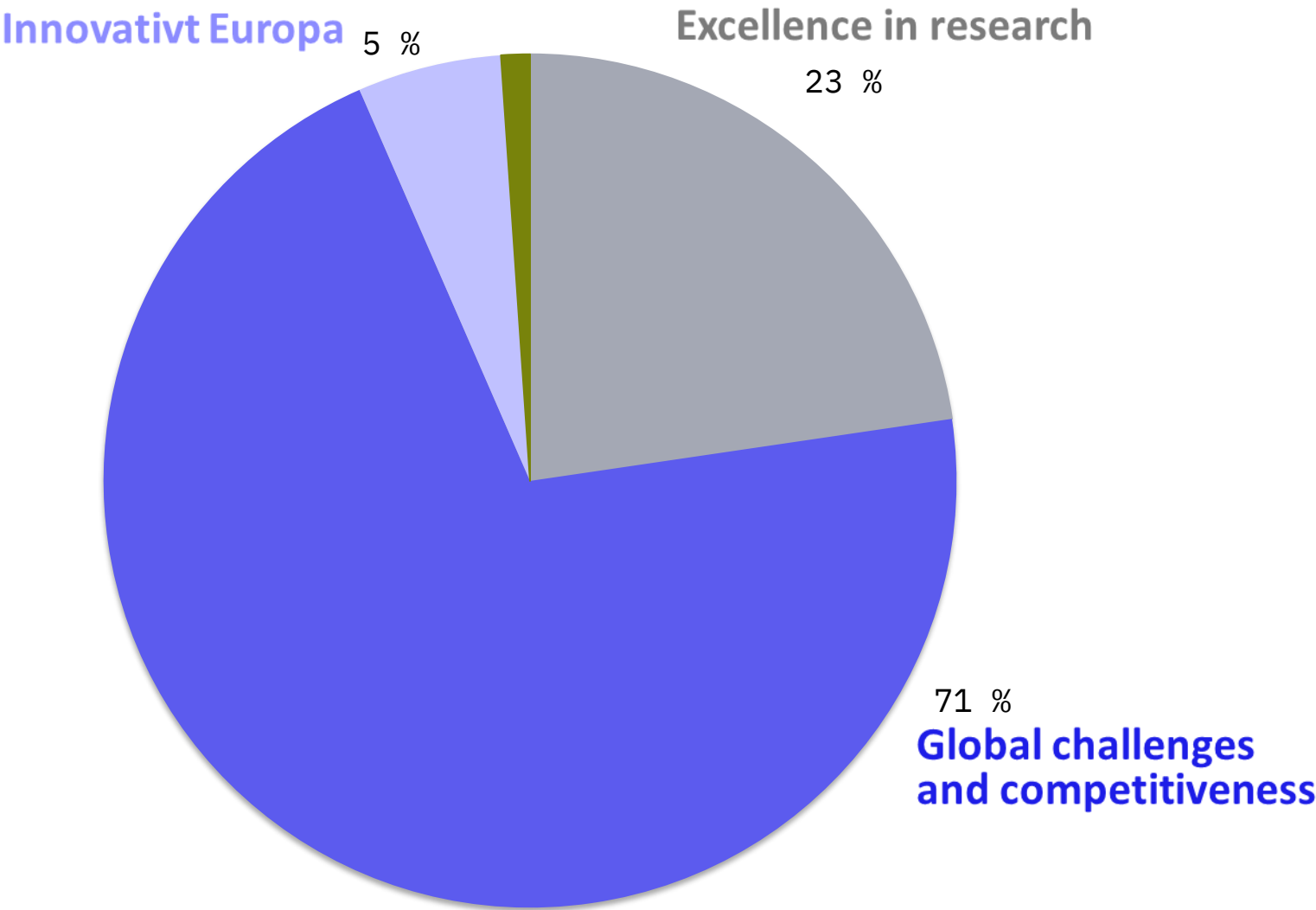
of all projects has
Norwegian
participation



22,1 %

of all proposals with
Norwegian participation
are main listed.
(average: 16,4%)

Norwegian return rate in Horizon Europe



Aggregerte tall 01.01.2021 – 14.04.2025 (dvs. resultater som kommet inn i Kommisjonens database eCorda per 14.04.). Norges forskningsråd basert på eCorda (Kommisjonen).



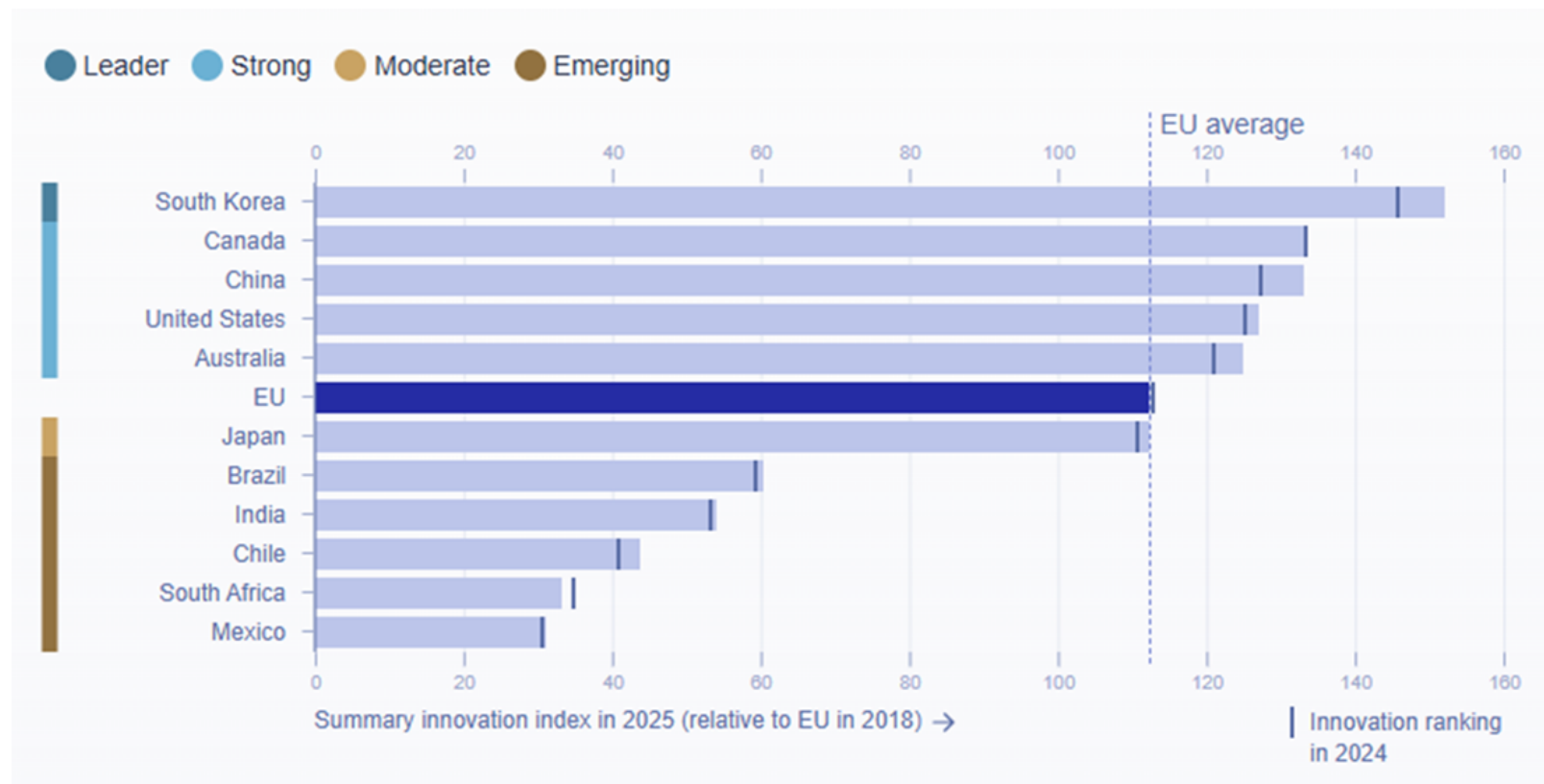
The future of European competitiveness

Part B | In-depth analysis and recommendations

SEPTEMBER 2024



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«We have reached the point where, without action, we will have to either compromise our welfare, our environment or our freedom»

«One year later – and Europe is at a harder place»



The Government Goals for The Research Council

Increased scientific quality	Increased value creation in the business sector	Meeting major societal challenges	A well-functioning research system	Good advice
World leading research groups	Increased competitiveness in new and existing businesses	Ocean and coast	Increased participation in Horizon Europe	Relevant and well justified advice to the ministries
Identify and stimulate for increased quality	Strenghts and ability for transition of business sector	Health	Structural changes	
	Better cooperating and knowledge transfer between academia and the business sector	Climate, environment, energy		
		Enabling technologies		
		Social security, cohesion		
		Trust and community		

The trends are intertwined, and the challenges are complex

- Geopolitical dynamics and uncertainty
- Security, safety, defence, dual-use
- Transition to sustainability
- Digitalisation, AI, quantum
- The Norwegian industrial challenge
- Talent and expertise are in short supply
- **Science, innovation and partnerships**



The Sveriges Riksbank Prize in Economic Sciences in Memory of Alfred Nobel 2025



III. Niklas Elmechhed © Nobel Prize Outreach

Joel Mokyr

Prize share: 1/2



III. Niklas Elmechhed © Nobel Prize Outreach

Philippe Aghion

Prize share: 1/4



III. Niklas Elmechhed © Nobel Prize Outreach

Peter Howitt

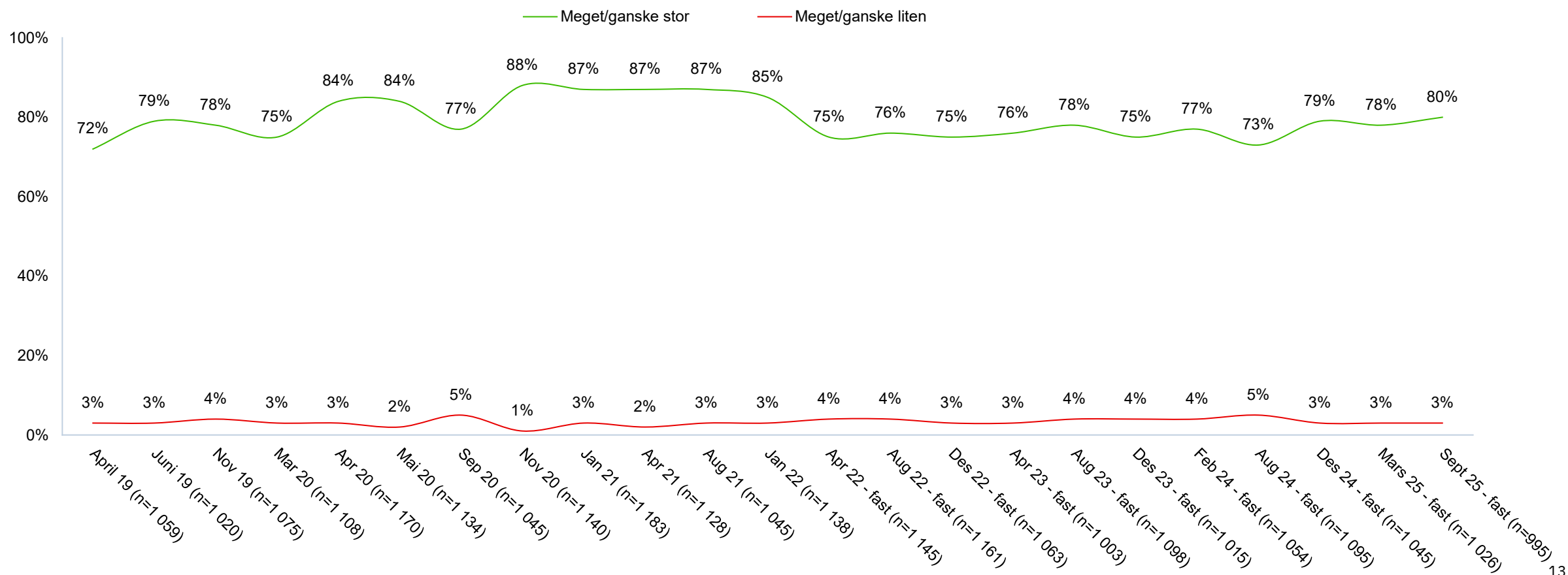
Prize share: 1/4

The Sveriges Riksbank Prize in Economic Sciences in Memory of Alfred Nobel 2025 was awarded "for having explained innovation-driven economic growth" with one half to Joel Mokyr "for having identified the prerequisites for sustained growth through technological progress" and the other half jointly to Philippe Aghion and Peter Howitt "for the theory of sustained growth through creative destruction."



Trust in research

Question: Generally speaking, how much or how little trust do you have in research?





A society based on

Trust

Equality

Cooperation

Technology

Higher education

Human capital

Government Pension Fund



Thank you!